

Collaborative For Children

Financial Statements
and Independent Auditors' Report
for the years ended December 31, 2024 and 2023

Collaborative For Children

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Independent Auditors' Report

To the Board of Directors of
Collaborative For Children:

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Collaborative For Children, which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities, of functional expenses, and of cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Collaborative For Children as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of Collaborative For Children and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Collaborative For Children's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

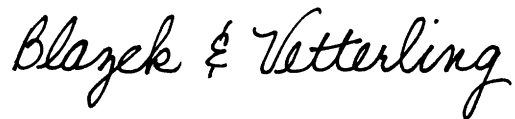
In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Collaborative For Children's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Collaborative For Children's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 26, 2025 on our consideration of Collaborative For Children's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Collaborative For Children's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Collaborative For Children's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Blazek & Vetterling". The script is cursive and fluid, with the ampersand connecting the two names.

June 26, 2025

Collaborative For Children

Statements of Financial Position as of December 31, 2024 and 2023

	<u>2024</u>	<u>2023</u>
ASSETS		
Cash and cash equivalents	\$ 3,007,497	\$ 3,988,331
Government grants receivable	365,704	1,125,309
Contributions receivable, net (<i>Note 3</i>)	689,166	240,000
Certificates of deposit	246,670	229,013
Prepaid expenses and other assets	228,386	199,783
Property, net (<i>Note 4</i>)	687,313	874,984
Interest in assets of Greater Houston Community Foundation (<i>Note 5</i>)	<u>497,968</u>	<u>437,191</u>
 TOTAL ASSETS	 <u>\$ 5,722,704</u>	 <u>\$ 7,094,611</u>
LIABILITIES AND NET ASSETS		
Liabilities:		
Accounts payable	\$ 555,047	\$ 1,302,517
Accrued salaries and benefits expenses	190,293	171,051
Refundable advances	<u> </u>	<u>171,514</u>
Total liabilities	<u>745,340</u>	<u>1,645,082</u>
 Commitments and contingencies (<i>Notes 8 and 9</i>)		
Net assets:		
Without donor restrictions	3,172,025	3,755,636
With donor restrictions (<i>Notes 6 and 7</i>)	<u>1,805,339</u>	<u>1,693,893</u>
Total net assets	<u>4,977,364</u>	<u>5,449,529</u>
 TOTAL LIABILITIES AND NET ASSETS	 <u>\$ 5,722,704</u>	 <u>\$ 7,094,611</u>

See accompanying notes to financial statements.

Collaborative For Children

Statement of Activities for the year ended December 31, 2024

	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE:			
Contributions:			
Government grants (Note 8)		\$ 3,392,335	\$ 3,392,335
United Way		21,467	21,467
Other – financial	\$ 851,725	1,698,737	2,550,462
Other – nonfinancial (Note 9)	7,323		7,323
Special event	263,450		263,450
Direct donor benefit costs of special event	(32,858)		(32,858)
Change in interest in assets of Greater Houston Community Foundation (Note 5)		60,777	60,777
Interest income	<u>159,871</u>		<u>159,871</u>
Total revenue	1,249,511	5,173,316	6,422,827
Net assets released from restrictions:			
Program expenditures	4,894,290	(4,894,290)	
Expiration of time	150,000	(150,000)	
Capital expenditures	<u>17,580</u>	<u>(17,580)</u>	
Total	<u>6,311,381</u>	<u>111,446</u>	<u>6,422,827</u>
EXPENSES:			
Program services:			
Provider Engagement	3,237,722		3,237,722
Community Engagement	1,321,091		1,321,091
Family Engagement	<u>852,318</u>		<u>852,318</u>
Total program services	5,411,131		5,411,131
Management and general	894,502		894,502
Fundraising	<u>589,359</u>		<u>589,359</u>
Total expenses	<u>6,894,992</u>		<u>6,894,992</u>
CHANGES IN NET ASSETS	(583,611)	111,446	(472,165)
Net assets, beginning of year	<u>3,755,636</u>	<u>1,693,893</u>	<u>5,449,529</u>
Net assets, end of year	<u>\$ 3,172,025</u>	<u>\$ 1,805,339</u>	<u>\$ 4,977,364</u>

See accompanying notes to financial statements.

Collaborative For Children

Statement of Activities for the year ended December 31, 2023

	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE:			
Contributions:			
Government grants (Note 8)		\$ 3,114,839	\$ 3,114,839
United Way		64,512	64,512
Other – financial	\$ 3,835,386	1,250,475	5,085,861
Other – nonfinancial (Note 9)	327,361		327,361
Special event	282,704		282,704
Direct donor benefit costs of special event	(35,978)		(35,978)
Change in interest in assets of Greater Houston Community Foundation (Note 5)		68,877	68,877
Interest income	65,733		65,733
Other income	<u>50,347</u>	<u> </u>	<u>50,347</u>
Total revenue	4,525,553	4,498,703	9,024,256
Net assets released from restrictions:			
Program expenditures	5,649,930	(5,649,930)	
Expiration of time	150,000	(150,000)	
Capital expenditures	<u>472,228</u>	<u>(472,228)</u>	<u> </u>
Total	<u>10,797,711</u>	<u>(1,773,455)</u>	<u>9,024,256</u>
EXPENSES:			
Program services:			
Provider Engagement	3,430,410		3,430,410
Community Engagement	1,829,150		1,829,150
Family Engagement	<u>920,957</u>	<u> </u>	<u>920,957</u>
Total program services	6,180,517		6,180,517
Management and general	1,247,642		1,247,642
Fundraising	<u>491,002</u>	<u> </u>	<u>491,002</u>
Total expenses	<u>7,919,161</u>	<u> </u>	<u>7,919,161</u>
CHANGES IN NET ASSETS	2,878,550	(1,773,455)	1,105,095
Net assets, beginning of year	<u>877,086</u>	<u>3,467,348</u>	<u>4,344,434</u>
Net assets, end of year	<u>\$ 3,755,636</u>	<u>\$ 1,693,893</u>	<u>\$ 5,449,529</u>

See accompanying notes to financial statements.

Collaborative For Children

Statement of Functional Expenses for the year ended December 31, 2024

<u>EXPENSES</u>	<u>PROVIDER ENGAGEMENT</u>	<u>COMMUNITY ENGAGEMENT</u>	<u>FAMILY ENGAGEMENT</u>	<u>MANAGEMENT AND GENERAL</u>	<u>FUNDRAISING</u>	<u>TOTAL EXPENSES</u>
Salaries, related taxes and benefits	\$ 1,422,625	\$ 770,610	\$ 718,347	\$ 645,469	\$ 395,683	\$ 3,952,734
Computer technology fees and software	743,256	26,946	14,434	89,832	30,102	904,570
Professional and contract services	196,567	375,846	1,972	93,748	79,886	748,019
Equipment and incentive grants for providers	298,980	37,971	54,001	957	375	392,284
Depreciation	133,067	72,261				205,328
Advertising and marketing	122,721			291	38,897	161,909
Conferences, meetings, and workshops	76,922	4,678	4,102	20,109	25,906	131,717
Travel	58,344	5,868	39,362	10,897	1,896	116,367
College tuition, continuing education, and awards to caregivers	84,517		5,905	7,668	208	98,298
Occupancy	62,301	10,276	9,069	3,412	333	85,391
Equipment rental and maintenance	22,031	8,111				30,142
Insurance	7,367	6,159	2,400	2,403	764	19,093
Printing	5,633	1,931	1,931	109	3,592	13,196
Other	<u>3,391</u>	<u>434</u>	<u>795</u>	<u>19,607</u>	<u>11,717</u>	<u>35,944</u>
Total expenses	<u>\$ 3,237,722</u>	<u>\$ 1,321,091</u>	<u>\$ 852,318</u>	<u>\$ 894,502</u>	<u>\$ 589,359</u>	6,894,992
Direct donor benefit costs of special event						<u>32,858</u>
Total						<u>\$ 6,927,850</u>

See accompanying notes to financial statements.

Collaborative For Children

Statement of Functional Expenses for the year ended December 31, 2023

<u>EXPENSES</u>	<u>PROVIDER ENGAGEMENT</u>	<u>COMMUNITY ENGAGEMENT</u>	<u>FAMILY ENGAGEMENT</u>	<u>MANAGEMENT AND GENERAL</u>	<u>FUNDRAISING</u>	<u>TOTAL EXPENSES</u>
Salaries, related taxes and benefits	\$ 760,429	\$ 921,043	\$ 755,404	\$ 793,612	\$ 418,278	\$ 3,648,766
Computer technology fees and software	416,632	36,175	22,603	137,958	12,571	625,939
Professional and contract services	221,013	559,228		106,462	35,148	921,851
Equipment and incentive grants for providers	1,556,519	53,465	31,052	3,988	160	1,645,184
Depreciation		61,577				61,577
Advertising and marketing	97,836	6,824	778	52,809	99	158,346
Conferences, meetings, and workshops	39,791	61,577	11,216	44,211	3,414	160,209
Travel	20,725	26,359	54,775	8,421	409	110,689
College tuition, continuing education, and awards to caregivers	204,492	6,500	304	299		211,595
Occupancy	30,441	52,137	13,784	15,768	4,170	116,300
Equipment rental and maintenance	7,569	16,623	114	1,461	52	25,819
Insurance	8,846	11,955	4,950	6,964	1,433	34,148
Printing	1,651	4,836	743	12,234	2,687	22,151
Telephone	59,473	8,205	2,877	5,455	536	76,546
Staff development	3,568		7,992	10,342	224	22,126
Internet service fees	1,135	1,811	498	3,530	217	7,191
Office supplies and equipment			1,594	963	858	3,415
Other	<u>290</u>	<u>835</u>	<u>12,273</u>	<u>43,165</u>	<u>10,746</u>	<u>67,309</u>
Total expenses	<u>\$ 3,430,410</u>	<u>\$ 1,829,150</u>	<u>\$ 920,957</u>	<u>\$ 1,247,642</u>	<u>\$ 491,002</u>	7,919,161
Direct donor benefit costs of special event						<u>35,978</u>
Total						<u>\$ 7,955,139</u>

See accompanying notes to financial statements.

Collaborative For Children

Statements of Cash Flows for the years ended December 31, 2024 and 2023

	<u>2024</u>	<u>2023</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Changes in net assets	\$ (472,165)	\$ 1,105,095
Adjustments to reconcile changes in net assets to net cash provided (used) by operating activities:		
Depreciation	205,328	61,577
Change in interest in assets of Greater Houston Community Foundation	(60,777)	(68,877)
Changes in operating assets and liabilities:		
Contributions and grants receivable	310,439	35,390
Prepaid expenses and other assets	(28,603)	(62,467)
Accounts payable	(747,470)	973,949
Accrued salaries and benefits expenses	19,242	(209,488)
Refundable advances	(171,514)	81,793
Deferred facility rent	<u> </u>	<u>(6,859)</u>
Net cash provided (used) by operating activities	<u>(945,520)</u>	<u>1,910,113</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Change in certificates of deposit	(17,657)	396,415
Purchases of property	<u>(17,657)</u>	<u>(634,280)</u>
Net cash used by investing activities	<u>(35,314)</u>	<u>(237,865)</u>
NET CHANGE IN CASH	(980,834)	1,672,248
Cash, beginning of year	<u>3,988,331</u>	<u>2,316,083</u>
Cash, end of year	<u>\$ 3,007,497</u>	<u>\$ 3,988,331</u>

See accompanying notes to financial statements.

Collaborative For Children

Notes to Financial Statements for the years ended December 31, 2024 and 2023

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization – Collaborative For Children (CFC) has served the Houston community for more than 25 years. CFC works with parents, educators, and local leaders to make sure that the Houston region's children have the learning opportunities they need to succeed – in school and throughout their lives. CFC works to fulfill its mission of improving the quality of early education in Greater Houston by focusing its programs and services on the following goal areas:

- **Provider Engagement** programs support and develop child care and early education professionals through one-on-one consulting, training and mentoring, materials and equipment, scholarships for professional development conferences, and wage enhancement programs to reward teachers for obtaining higher educational credentials.
- **Community Engagement** programs participate in partnerships to promote healthy child development and strengthen laws and regulations impacting young children. Early childhood education is promoted as a high priority public policy issue in our region which needs the adequate support necessary to deliver quality programs for parents, children, and teachers.
- **Family Engagement** programs provide families with information, resources and support to launch their children toward academic and life success by providing parent education classes, one-on-one parent coaching, and referrals for early education programs, after-school programs, as well as programs that have received training on meeting the needs of children with different abilities.

Federal income tax status – CFC is exempt from federal income tax under §501(c)(3) of the Internal Revenue Code and is classified as a public charity under §509(a)(2).

Cash and cash equivalents – At December 31, 2024 and 2023, \$2,758,783 and \$2,621,298 of cash and cash equivalents, respectively, was held in a money market mutual fund, valued at the published net asset value of shares held. Bank deposits exceed the federally insured limit per depositor per institution.

Contributions and grants receivable that are expected to be collected within one year are reported at net realizable value. Amounts expected to be collected in future years are discounted to the present value of their estimated future cash flows, if material. Discounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of discounts is included in contribution revenue. An allowance for uncollectible receivables is provided when it is believed balances may not be collected in full. The adequacy of the allowance at the end of each period is determined using a combination of historical loss experience and a donor-by-donor analysis of balances. At December 31, 2024, all contributions and grants receivable are due within one year.

Certificates of deposit are non-negotiable, bank time deposits valued at face value plus accrued interest.

Property is reported at cost if purchased or at fair value at the date of gift if donated. Depreciation is provided using the straight-line method over estimated useful lives of 5 to 6 years for furniture, equipment, and software. Additions and improvements that have a cost of more than \$500 are capitalized.

Interest in assets of Greater Houston Community Foundation is reported at fair value. Changes in fair value of the interest of these assets are reported as a change in interest in assets.

Net asset classification – Net assets, revenue, gains, and losses are classified based on the existence or absence of donor-imposed restrictions, as follows:

- *Net assets without donor restrictions* are not subject to donor-imposed restrictions even though their use may be limited in other respects such as by contract or board designation.
- *Net assets with donor restrictions* are subject to donor-imposed restrictions. Restrictions may be temporary in nature, such as those that will be met by the passage of time or use for a purpose specified by the donor, or may be perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Net assets are released from restrictions when the stipulated time has elapsed, or purpose has been fulfilled, or both. Donor-restricted endowment earnings are released when those earnings are appropriated in accordance with spending policies and are used for the stipulated purpose.

Contributions and grants are recognized as revenue at fair value when an unconditional commitment is received from the donor. Contributions received with donor stipulations that limit their use are classified as *with donor restrictions*. Conditional contributions are subject to one or more barriers that must be overcome before CFC is entitled to receive or retain funding. Conditional contributions are recognized as revenue at fair value when the conditions have been met. A portion of CFC's revenue is derived from federal, state and private contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when CFC has incurred expenditures in compliance with specific contract or grant provisions. Contributions received before conditions have been met are reported as refundable advances.

Special event revenue is the total amount paid by attendees of an event and includes elements of both contributions and exchange transactions. Special event revenue is recognized when the event occurs. Amounts received in advance are reported as deferred revenue. Direct donor benefit costs of special event represents the cost of goods and services provided to attendees of the special event.

Donated materials and services – Donated materials are recognized at fair value as nonfinancial contributions when an unconditional commitment is received from the donor. The related expense is recognized as the item is used or sold. Contributions of services are recognized when services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

Functional allocation of expenses – Expenses are reported by their functional classification. Program services are the direct conduct or supervision of activities that fulfill the purposes for which the organization exists. Fundraising activities include the solicitation of contributions of money, securities, materials, facilities, other assets, and time. Management and general activities are not directly identifiable with specific program or fundraising activities. Expenses that are attributable to more than one activity are allocated among the activities benefitted. Salaries and related costs, technology, communications, general supplies, and liability insurance costs are allocated on the basis of estimated time and effort expended. Occupancy costs and depreciation are allocated based on total expenses.

Estimates – Management must make estimates and assumptions to prepare financial statements in accordance with generally accepted accounting principles. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, the amounts reported as revenue and expenses, and the allocation of expenses among various functions. Actual results could vary from the estimates that were used.

NOTE 2 – LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use within one year of December 31 comprise the following:

	<u>2024</u>	<u>2023</u>
Financial assets:		
Cash and cash equivalents	\$ 3,007,497	\$ 3,988,331
Contributions and grants receivable	1,054,870	1,365,309
Certificates of deposit	246,670	229,013
Interest in assets of Greater Houston Community Foundation	<u>497,968</u>	<u>437,191</u>
Total financial assets	4,807,005	6,019,844
Less financial assets not available for general expenditure:		
Board-designated cash reserve fund	(323,305)	(734,659)
Endowment funds not expected to be appropriated in the next 12 months		(424,206)
Restricted by donors for use in future periods or for future projects	<u>(475,983)</u>	<u> </u>
Total financial assets available for general expenditure	<u>\$ 4,007,717</u>	<u>\$ 4,860,979</u>

For purposes of analyzing resources available to meet general expenditures over a 12-month period, CFC considers all expenditures related to its ongoing program activities, as well as the conduct of services undertaken to support those activities, to be general expenditures. As part of CFC's liquidity management, it structures its financial assets to be available as its general expenditures and liabilities become due or as additional funding opportunities are presented by maintaining a significant portion of its assets in cash and cash equivalents and certificates of deposit.

The Board of Directors has established a cash reserve fund for operating purposes. The following policy has been adopted for the funding and use of the cash reserve fund: The maximum balance of the operating reserve will be equal to three months of operating overhead. Any disbursements from the cash reserve fund must be approved by the Executive Committee.

Conditional future contributions

At December 31, 2024, CFC has been awarded conditional government grants of approximately \$1,999,000 that have not been recognized because the conditions on which they depend have not yet been met. Conditions include performance of allowable activities and incurring allowable expenses.

NOTE 3 – CONTRIBUTIONS RECEIVABLE

Contributions receivable consists of the following:

	<u>2024</u>	<u>2023</u>
Contributions receivable	\$ 704,518	\$ 240,000
Discount to present value at 4.71%	<u>(15,352)</u>	<u></u>
Contributions receivable, net	<u>\$ 689,166</u>	<u>\$ 240,000</u>

Contributions receivable at December 31, 2024 are expected to be collected as follows:

2025	\$ 449,518
2026	130,000
2027	<u>125,000</u>
Total contributions receivable	<u>\$ 704,518</u>

NOTE 4 – PROPERTY

Property consists of the following:

	<u>2024</u>	<u>2023</u>
Furniture, equipment and software	\$ 600,848	\$ 583,191
Vehicles	<u>451,245</u>	<u>451,245</u>
Total property, at cost	1,052,093	1,034,436
Accumulated depreciation	<u>(364,780)</u>	<u>(159,452)</u>
Property, net	<u>\$ 687,313</u>	<u>\$ 874,984</u>

NOTE 5 – INTEREST IN ASSETS OF GREATER HOUSTON COMMUNITY FOUNDATION

CFC is party to an agreement with the Greater Houston Community Foundation (the Community Foundation) whereby amounts deposited by CFC with the Community Foundation will be invested and held for the benefit of CFC. CFC may request grants from these funds from the Community Foundation at any time and the funds cannot be distributed to any other party without the express permission of CFC. The investments held by the Community Foundation are

invested for the benefit of CFC in the Pooled Growth Fund at December 31, 2024 and 2023. CFC's share of the pooled investment portfolio with the Community Foundation was invested in publicly-traded securities and the estimated percentage is as follows:

	<u>2024</u>	<u>2023</u>
Global equity	80%	80%
Opportunistic credit	10%	9%
Global fixed-income	8%	6%
Cash	<u>2%</u>	<u>5%</u>
Total	<u>100%</u>	<u>100%</u>

The fair value of CFC's investment in the Community Foundation reflects CFC's share of the fair value of the underlying pooled investment portfolio managed by the Community Foundation. CFC's share of changes in the value of the portfolio is reflected as a component of investment return. Investment management and custodial fees allocable to CFC's investments are deducted from CFC's share of investment return of the portfolio.

Generally accepted accounting principles require that certain assets and liabilities be reported at fair value and establish a hierarchy that prioritizes inputs used to measure fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The three levels of the fair value hierarchy are as follows:

- *Level 1* – Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the reporting date.
- *Level 2* – Inputs are other than quoted prices included in Level 1, which are either directly observable or can be derived from or corroborated by observable market data at the reporting date.
- *Level 3* – Inputs are not observable and are based on the reporting entity's assumptions about the inputs market participants would use in pricing the asset or liability.

Assets measured at fair value at December 31, 2024 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>LEVEL 3</u>	<u>TOTAL</u>
Interest in assets of Community Foundation	\$ <u>0</u>	\$ <u>0</u>	\$ <u>497,968</u>	\$ <u>497,968</u>

Assets measured at fair value at December 31, 2023 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>LEVEL 3</u>	<u>TOTAL</u>
Interest in assets of Community Foundation	\$ <u>0</u>	\$ <u>0</u>	\$ <u>437,191</u>	\$ <u>437,191</u>

Fair value is based on valuations provided by the Community Foundation in conjunction with the value of the underlying securities provided by the investment custodian. CFC's investment in the pooled funds is calculated based on the percentage of total shares in the fund held by CFC, applied to the total net asset value of the fund. This valuation method may produce a fair value that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while CFC believes its valuation method is appropriate, the use of different methods or assumptions could result in a different fair value measurement at the reporting date.

The rollforward of Level 3 investments is as follows:

Balance at January 1, 2023	\$ 368,314
Change in interest in assets of Community Foundation	<u>68,877</u>
Balance at December 31, 2023	437,191
Change in interest in assets of Community Foundation	<u>60,777</u>
Balance at December 31, 2024	\$ <u>497,968</u>

NOTE 6 – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted as follows:

	<u>2024</u>	<u>2023</u>
Subject to expenditure for specified purpose:		
Centers of Excellence	\$ 1,127,876	\$ 764,690
Scholarships	485,983	
Mobile learning unit	168,462	335,247
Collab Kid U	5,000	
Big Data Hub	<u> </u>	<u>18,750</u>
Total subject to expenditure for specified purpose	<u>1,787,321</u>	<u>1,118,687</u>
Subject to passage of time:		
Contributions receivable that are not restricted by donors, but which are unavailable for expenditures until due	<u>18,018</u>	<u>150,000</u>
Endowments:		
Subject to spending policy and appropriation: Maconda Brown O'Conner Scholarship Fund	<u> </u>	<u>425,206</u>
Total net assets with donor restrictions	<u>\$ 1,805,339</u>	<u>\$ 1,693,893</u>

NOTE 7 – ENDOWMENT

CFC's endowment consists of one donor-restricted fund established to support scholarships. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. At the beginning of 2024, CFC received permission from the donor to treat the endowment fund as restricted for scholarships only, and not as an endowed fund required to be maintained in perpetuity. The balance is reflected in net assets subject to expenditure for scholarships.

Changes in the donor-restricted endowment fund are as follows:

	WITH DONOR RESTRICTIONS		
	ACCUMULATED NET INVESTMENT RETURN	REQUIRED TO BE MAINTAINED IN PERPETUITY	TOTAL
Endowment net assets, December 31, 2022	\$ 107,329	\$ 250,000	\$ 357,329
Distributions	(1,000)		(1,000)
Change in interest in assets of Community Foundation	<u>68,877</u>	<u> </u>	<u>68,877</u>
Endowment net assets, December 31, 2023	175,206	250,000	425,206
Redesignation by the donor	<u>(175,206)</u>	<u>(250,000)</u>	<u>(425,206)</u>
Endowment net assets, December 31, 2024	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

NOTE 8 – GOVERNMENT GRANTS

CFC is a party to contracts with federal and state agencies. Should these awards not be renewed, a replacement for this source of support may not be forthcoming and related expenses would not be incurred. Sources of government grants are as follows:

	<u>2024</u>	<u>2023</u>
U. S. Department of Health and Human Services	\$ 1,473,678	\$ 1,973,877
U. S. Department of Treasury	1,405,303	543,133
State of Texas	<u>513,354</u>	<u>597,829</u>
Total government grants	<u>\$ 3,392,335</u>	<u>\$ 3,114,839</u>

Government awards require fulfillment of certain conditions as set forth in the agreements and are subject to review and audit by the awarding agencies. Such reviews and audits could result in the discovery of unallowable activities and unallowable costs. Consequently, any of the funding sources may, at their discretion, request reimbursement for expenses or return of funds as a result of non-compliance by CFC with the terms of the agreements. Management believes such disallowances, if any, would not be material to CFC's financial position or changes in net assets.

NOTE 9 – NONFINANCIAL CONTRIBUTIONS

In 2024, CFC received tickets to a theme park and sporting events for use in its Provider Engagement program. The fair value of the tickets is estimated at \$7,323. A total of \$7,323 has been recognized in the financial statements as nonfinancial contributions.

In 2023, CFC received 660 iPads from a communications company for use in its Provider Engagement program. The fair value of each item is estimated at \$460, for a total of \$303,600. Additionally, one year of an educational software subscription was provided on the donated iPads estimated at \$36 per year per device, for a total of \$23,761. The fair value for the iPads and subscriptions is estimated based on current values for similar items. A total of \$327,361 has been recognized in the financial statements as nonfinancial contributions.

As a condition of the contribution of the iPads, CFC committed to paying the communications company the monthly data plan on the devices, representing a total cost of approximately \$316,500 over 24 months. If the data plan is cancelled prior to November 1, 2025, the value of the devices would be owed to the communications company, decreasing by 1/24th of the original device value every month (approximately \$12,650 per month) until the end of the 24-month period. At December 31, 2024, CFC estimates its remaining commitment toward the data plan to be approximately \$132,000.

NOTE 10 – EMPLOYEE BENEFIT PLAN

Substantially all employees of CFC are eligible to participate in a §403(b) tax deferred annuity plan. Employees may elect to participate upon employment by contributing up to 15% of their salary. After three months of employment, the employee is eligible to receive an employer matching contribution, which is determined annually as a percentage of the employee's base salary. CFC's contribution to this plan totaled approximately \$166,000 and \$132,000 during 2024 and 2023, respectively.

NOTE 11 – SUBSEQUENT EVENTS

In March 2025, CFC obtained a \$500,000 revolving line of credit with a bank. The line expires on March 28, 2035. Draws on the line bear interest at 0.082% above the bank's prime lending rate.

Management has evaluated subsequent events through June 26, 2025, which is the date that the financial statements were available for issuance. As a result of this evaluation, no other events were identified that are required to be disclosed or would have a material impact on reported net assets or changes in net assets.
